

# CORPORATE PRESENTATION

NOVEMBER 2023

Unlocking the power of sustainable solar energy on a global scale.







## Overview

### **EMEREN GROUP**

Emeren is a leading global solar project developer and operator, with local professional teams in Europe, North America, and Asia. Emeren's strategy is to pursue high-margin project development opportunities in these profitable and flourishing markets, specifically, in the U.S. and Europe, where the Company has an industry-leading position.

Emeren is committed to streamlining solar projects with knowledge and assets for a faster implementation and an increased adoption.

Our vision is to leverage solar development to realize a brighter, cleaner future for the benefit of People, Profit and Planet.



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### Emeren at a Glance







#### **3** continents

Regional offices in Europe, North America, and China



\$6.7M

EBITDA 2022

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Advanced-stage solar project pipeline





Operational assets under management



\$

\$107.1M

Cash and Cash Equivalents (CCE) 2022



**192** MW

Monetized projects in 2022

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**40.8%** Gross margin Q3 2023







**(\$6.8M)** EBITDA Q3 2023



(\$9.4)

Net loss attributed to Emeren Group Ltd



\$59.2M

Cash and Cash Equivalents (CCE) Q3 2023



### **Investment Thesis**

### Reading the market and mitigating the threats.



#### **Accelerating Global Solar Adoption Drives TAM expansion**



# Advantages

- U.S. and Europe.

#### **Solid Financial Performance**

- Strong balance sheet.



• Climate change and global energy crisis accelerating renewable energy transition globally. • Supportive energy policies and incentive programs provide demand tailwind. • Cost of solar power at grid parity with traditional energy sources.

#### Unique, Asset-light Model with Strong Competitive

• Focus on high-margin development projects and opportunistic IPP assets in favorable pricing and clean energy policy markets: U.S., Europe, and China. • Focus on small sized projects and NTP strategy – capex and operational overhead light. • >3 GW advanced-stage solar and 6.2 GWh storage pipeline across Europe, U.S. and China. • Strong track record in project development and experienced management team across

Strategic IPPs with favorable solar PPAs – help provide stable cashflow stream.

• Sound financial health with bottom-line focus.

**ESG Value: Lowers Portfolio Carbon Score** 



### CEO Statement

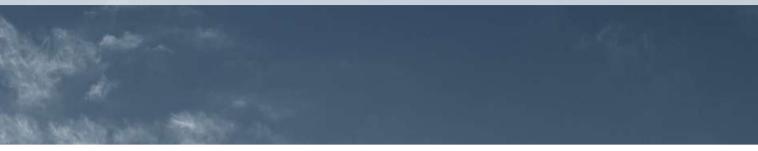


In Emeren, we are driven by a deep sense of purpose to create a sustainable future for the generations to come by harnessing the power of renewables.

As a global solar energy developer and operator, we recognize the immense responsibility that we have in the transition towards a low-carbon economy, and we are strongly committed in investing in innovation and technological advancements to deliver best-in-class power plants.

Our company is growing and evolving, but our commitment to make a positive impact on the environment and the communities we serve, remains unchanged.





**Yumin Liu** Emeren Group CEO

### Meet the Team



#### Yumin Liu

#### Chief Executive Officer

- More than 20 years of experience in energy management, power generation and solar technology.
- Served as Vice President of the EMEA region at Canadian Solar, President of Recurrent Energy and President at GCL Solar Energy.



#### Simon Cheah

#### Chief Investment Officer - EVP for Europe

- 20 years of experience in corporate and investment banking and over 13 years in solar energy industry.
- Worked for Peridot Solar UK, P&T Global Renewable Energy, Canadian Solar, Trina Solar, Deutsche Bank and Barclays Bank.



#### Mac Moore

#### Interim EVP for North America

- More than 20 years of experience in the solar energy industry, with management roles at BP Solar, Conergy, and Schott Solar.
- Prior to joining Emeren, he was Vice President, Business Development for GCL Solar Energy.



#### Ke Chen

#### Chief Financial Officer

- More than 13 years of experience in the global capital markets, including investing in solar industry globally.
- He brings both capital market insight and strategic expertise to the Emeren Group Ltd.



#### Kaikai Zhang

#### Interim EVP for China

- More than 20 years of experience in renewable energy, investments and financing.
- Cumulative 15 years of experience in investment and financing experience
- Served as a Cosco financing specialist; Manager of XMXYG Asset Management; Senior Manager of XMXYG Financial Holdings, XMXYG Guarantee, XMXYG Pawn; Deputy General Manager of Huiji Fund; Deputy General Manager of Huixin Minrong.



### Rebranding

# As of January 30th, 2023, ReneSola Ltd has rebranded to become Emeren Group Ltd

- New name, logo, tagline and website
- Stock symbol will remain as SOL
- With new identity, Emeren acknowledges current strategies and continues driving towards a more sustainable future

Emeren stands for Empowering Renewables. Our innovative and experienced approach, positions us to take on new challenges within the complex framework of the global energy sector. With our commitment to continued business growth, our new identity has been designed to execute today with an eye toward tomorrow. Applying clean, minimal concepts, there is an emphasis on light, using transparency as a design element we aim to emphasize our integrity, while expressing our optimism, ambition, and goal to contribute to a greener future.

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### A growing business. An evolved global identity.



# Empowering Renewables





### **Our Values**

As a leader in sustainable green energy projects globally for the benefit of people, profit and planet, we are a reflection of our values.



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#### Creativity

We think big and creatively, solving the complex problems in solar to fund, develop and scale solutions that work.

#### Collaboration

Quality communication across multifunctional channels with partners, customers, and regulators, makes us a pleasure to work with.

#### Commitment

We see things through from start to finish, applying our experience to guide our process to execute on projects swiftly and efficiently.

#### Integrity

Rooted in sustainability, we prioritize honesty and transparency. Our decisions are driven by desirable outcomes for all.

#### JEDI

Justice, Equity, Diversity & Inclusion: the core to who we are as an organization, fostering community by amplifying diverse perspectives and breaking detrimental barriers.



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### **Our Business Models**

### **NTP / RTB Sale**

Develop and sell projects at "Notice To Proceed" or "Ready to Build" stage, so to maximize the profit margins and avoid EPC related risks.



### **COD** Sale

Develop then build projects, and sell the projects at "Commercial Operation Date".

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### **EPCM** and **O&M Services**

Including engineering, design, and procurement of major equipment such as PV modules. This also includes the selection of the EPC sub-contractors and EPC site management. Following the asset sale, we perform the O&M (Operations & Maintenance) services.

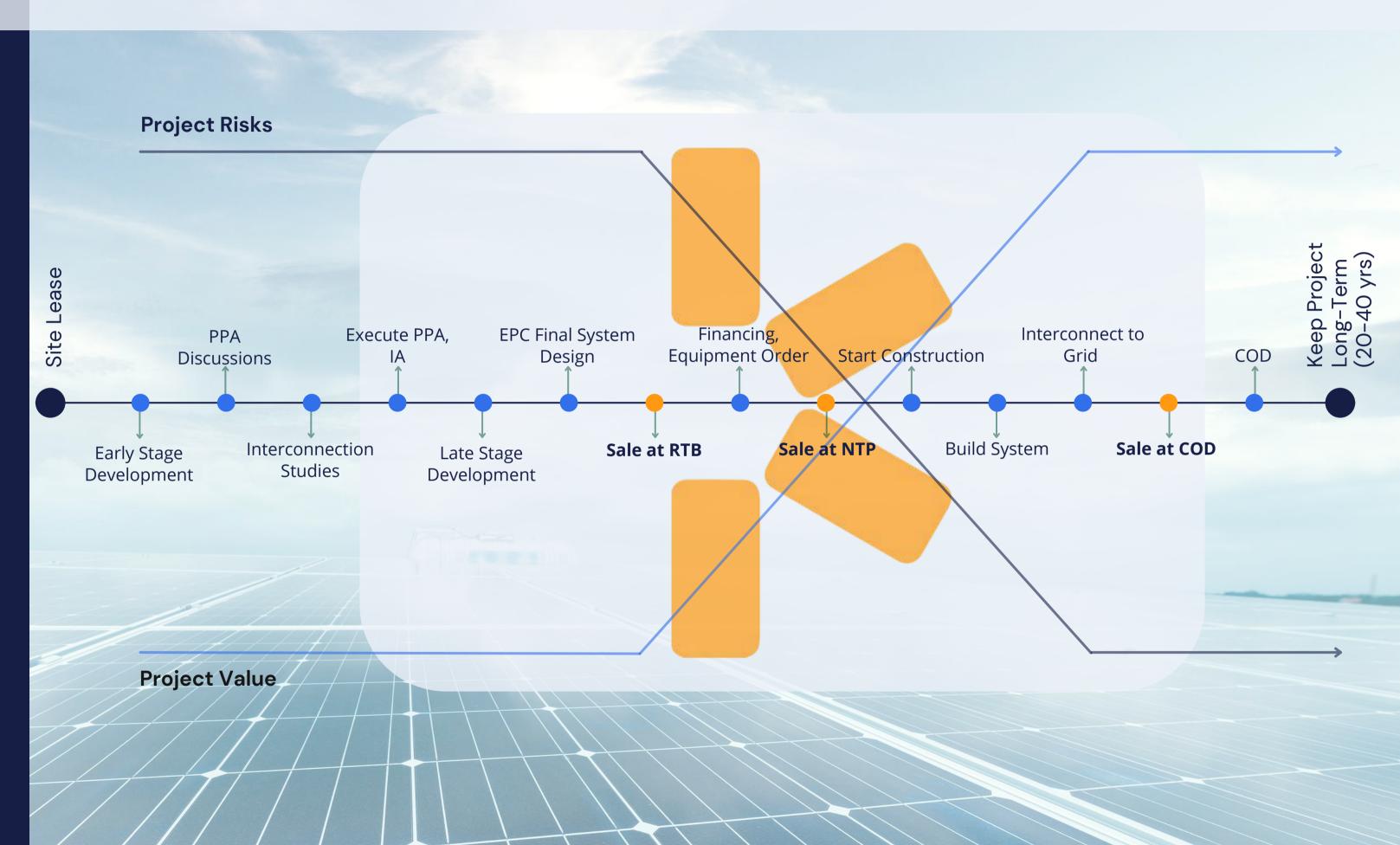


### Light IPP **Business**

Own and operate solar projects and receive the revenue from the sale of the electricity under PPAs (Power Purchase Agreement) and EMCs (Energy Management Contracts).



### Value Creation



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### Focused Business Activities

### A 15+ year commitment to the energy transition.



#### Project Development

- Site development
- Obtain Permits
- Grid connection agreement
- Power purchase agreement



#### Project Financing

- Construction loan
- Equity financing
- Long term financing



#### Project Sale

- Find a suitable buyer
- Due Diligence work
- Sales and purchase agreement (SPA)



#### **Advisory Services**

Help third parties improve their knowledge of local energy policies. We provide professional analysis of the electricity market and offer new technologies.



#### **Project Development Services**

Help third parties to develop new energy projects in designated areas and provide construction management as well as financing services.

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EPC Management

- Engineering design
- Procurement
- Construction and site management
- Check and acceptance



**0&M** 

- Maximize performance and availability
- Trouble shooting and equipment maintenance



#### **Other Services**

Acquire new energy assets on behalf of energy funds; offer energy asset management, financial work, O&M.



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### **Our Global Presence**





## Emeren Group in Europe

Emeren in Europe is developing projects until RTB (Ready To Build) or COD (Commercial Operational Date) for sale, while running its own plants as IPP (Independent Power Producer).

#### **Our Locations**

France Germany Hungary Italy Poland Spain UK

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Regional presence since **2012** 



**1,503 MW** Advanced-Stage Project Pipeline



6,440 MWh Advanced-Stage Storage Pipeline



60 MW

IPP Assets

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# A global approach with a local insight.



Combinations of PV projects with storage

Agrivoltaics



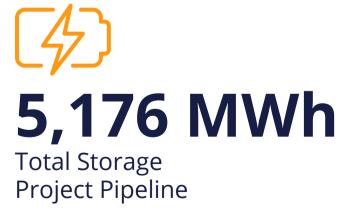
### Emeren in Italy



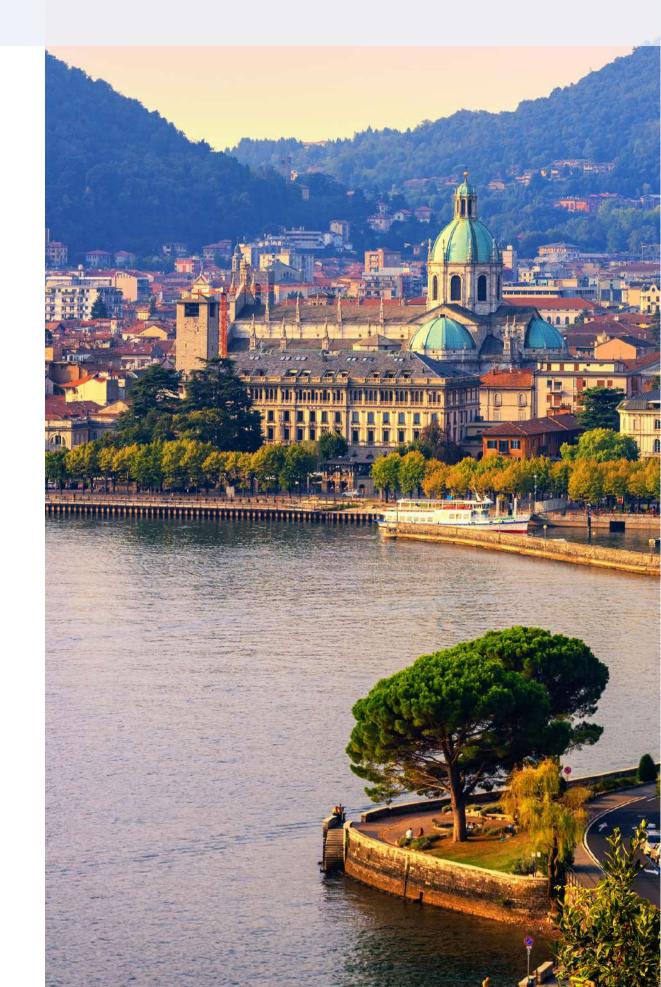
Greenfield development portfolio as well as PV assets developed for third-party clients



Just recently we completed the strategic acquisition of a local development platform





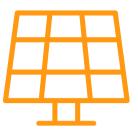




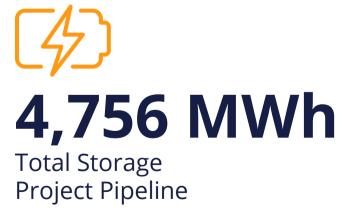
### **Emeren in Poland**



Pioneer of the Polish solar market since 2015



Attractive and diversified pipeline of projects under various stages of development, construction, financing, and operation





Project Pipeline





### Emeren in England



Emeren has been developing solar PV in the UK for more than 10 years



Currently, creating a pipeline of solar PV and BESS projects



Total Storage Project Pipeline







### Emeren in France



Comprehensive feasibility studies and compliance with any technical and regulatory requirements



Design of solar PV plants and close supervision of local technical firms



Total Storage Project Pipeline







### Emeren in Spain



Comprehensive analysis of the land, solar radiation, grid connection infrastructure, and emerging technologies



Rapidly growing pipeline spanning more than 20 different locations



Total Storage Project Pipeline







### Emeren in Germany



Focus on medium and large-scale ground-mounted PV plants

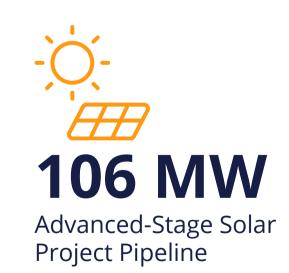


Project development until RTB or COD status

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Contracts based on FiT or PPA







### Emeren in Hungary



Leading market position in the country



Rapid growth and successful development and construction of utility-size PV projects



IPP project in operation







## Emeren Group in North America

Emeren North America is active in key renewable energy markets throughout the United States. Our thorough and disciplined approach reduces risk and delivers high quality projects for the long-term benefit of our customers, landowners, and local communities.

#### **Some of Our Locations**

Ontario, Canada	New
Alabama	New
California	Ohio
Connecticut	Penr
Florida	Tenn
Illinois	Miss
Maine	Wisc
Minnesota	

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Regional presence since 2008



**1,307 MW** Advanced-Stage Project Pipeline



**3,765 MWh** Advanced-Stage Storage Pipeline





IPP Assets

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Mexico York

nsylvania nessee sissippi consin Working together to bring creative solutions to complex challenges.

Small, medium and large-scale ground mounted PV plants

Greenfield Development

Sølar & Storage and Standalone Storage

Community Solar Programs



## Emeren Group in China

In China, Emeren is focused on project development, construction, and operations of distributed solar power generation and energy storage facilities. We mainly develop projects in the East and South of China, where many wellestablished and financially strong enterprises are located. Our China team consists of around 100 industry experts.







**156 MW** 

Advanced-Stage Projects Pipeline







IPP Assets

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# Establishing a smart energy management system.

Commercial & Industrial Solar PV Project

Distributed Solar Power Generation Facilities

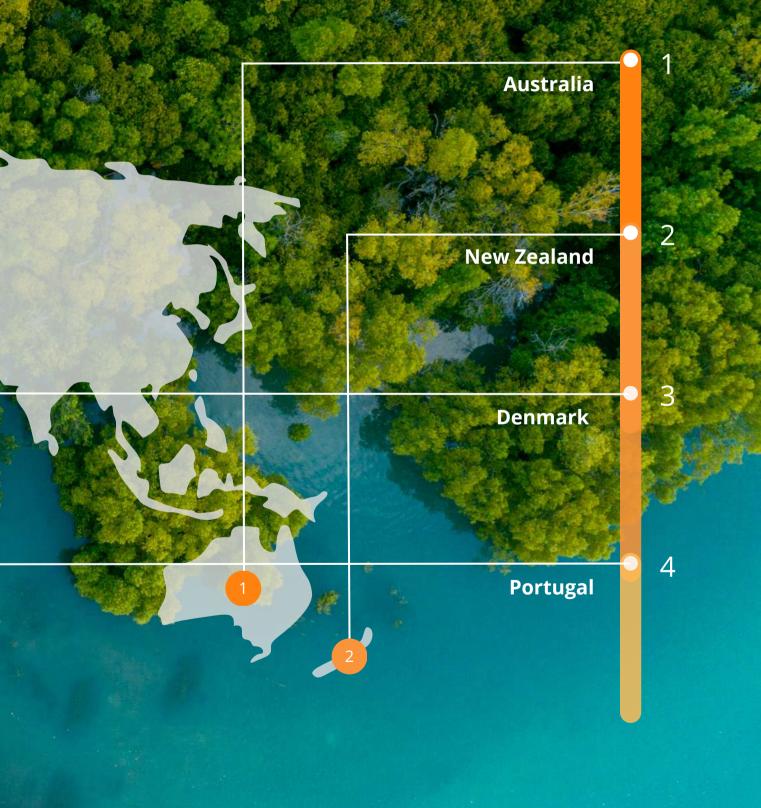


### **Frontier Markets**

Broadening our horizon into new geographies.

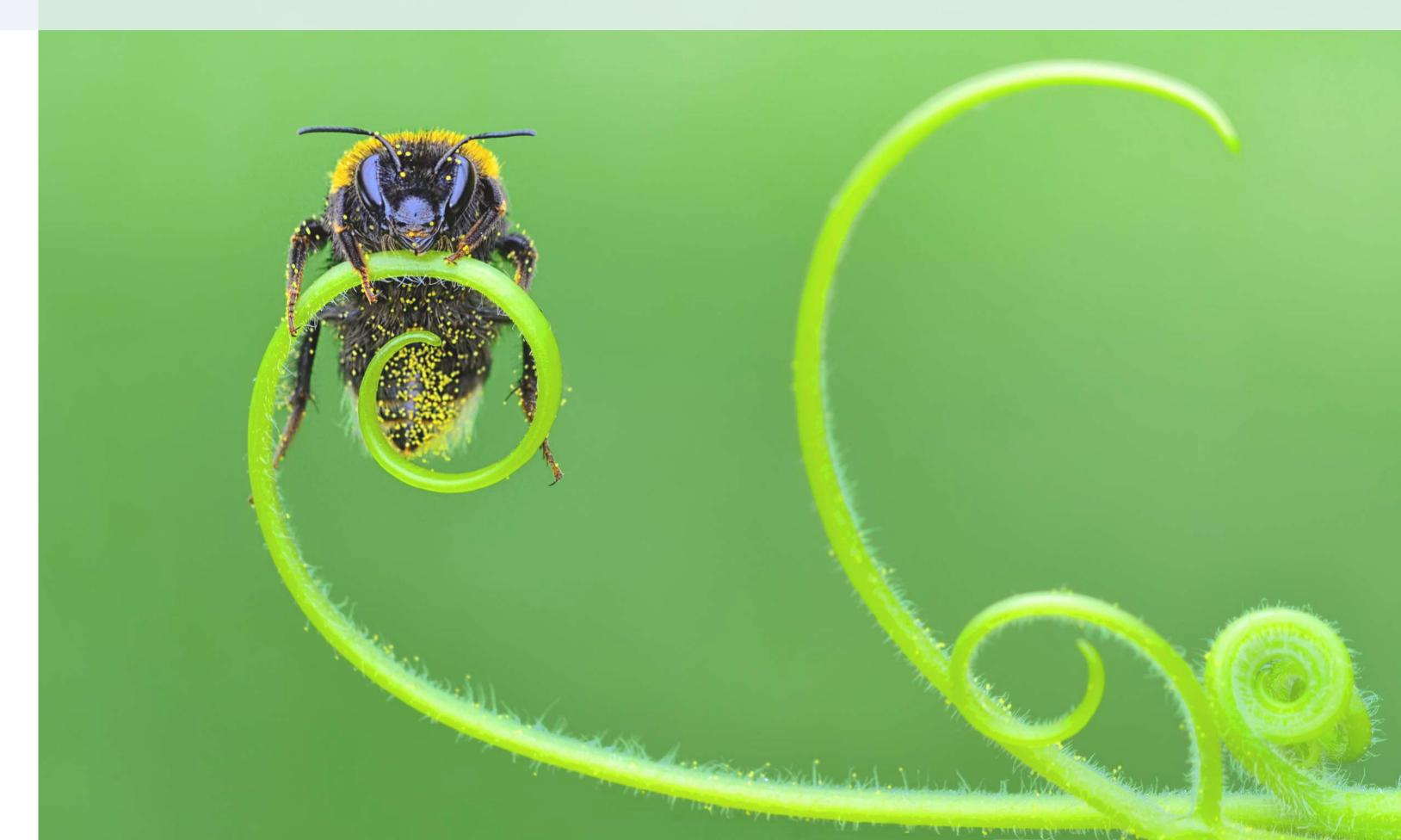
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#### **Maturity of Market Penetration**





### Sustainability



## Our Approach to ESG



Emeren Group is committed to supporting the sustainable development of our business over the long term as well as contributing positively to our communities and society.

We are focused on two key objectives:

- Transparency by disclosing our sustainability risks and opportunities.

Emeren Group is a Participant of the United Nations Global Compact, the largest corporate sustainability initiative in the world, and adheres to its principles-based approach to responsible business.

Emeren Group pledges to aligning strategies and operations with universal principles on human rights, labour, environment, and anti-corruption, and take actions that advance societal goals.

The United Nations Global Compact brings together over 17,000 companies and 4,000 non-business signatories from more than 160 countries. By joining this global initiative, Emeren demonstrates its proactive stance towards sustainable development and its commitment to driving positive change within the industry and beyond.

For more information about our ESG impact, visit: <u>https://emeren.com/esg/</u>



• Global energy sustainability and building on our ESG targets, aligned to the SDGs.



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### **Our Sustainability Strategy**



### **Mission**

To become the leading global solar project developer focusing on high- quality and highreturn projects within our core markets.



### Vision

To be a leading pure downstream player of sustainable energy worldwide.



### Values

• Confidence: Exploring solutions and shaping external trends • Differentiation: Opening a new value-cost frontier • Diversification: Expanding our range and field of projects and operations



### Approach

- Perspective: Striving towards great talents and experiences
- Thinking Big: Creating new demand and developing uncontested market space



### **Environmental Dimension**



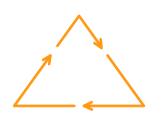
#### Energy

To guarantee the safe, efficient, and continuous operation of distributed PV power plants and power supply to the grid, we launched the distributed PV power plant centralized control center monitoring system.



#### **Emissions**

We participate in the Carbon Disclosure Project (CDP) under the Climate Change Initiative. Emeren Group is committed to reducing the company's operational impact by digitalizing office operations, and implementing best practices among our staff.



#### Waste

According to the principles of source control and process supervision and treatment, we have integrated responsible waste management into the entire process of project construction and office operations.



#### **Biodiversity** Conservation

Our landscape designs are consistent with slope and ground protection standards. For all projects, we strive not to affect any endangered species and avoid development that could occupy any wetlands.



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#### Key Environmental **Policies**

- Environment Protection Management System
- Environmental Safety Supervisory Management System



#### **Supply Chain** Management

By incorporating due diligence at every step in our value chain, we hold our suppliers accountable in terms of their environmental and social impacts, product and/or service quality, and business ethics.



### Social Dimension



#### **Diversity & inclusion**

Recruitment, pay scale, and promotion are based on the qualifications, capabilities, skills, and potential of candidates. We aim to provide an inclusive, equal, active, and discrimination-free working environment for all our employees.



We established our Occupational Health and Safety framework in accordance with OHSAS 18001. All our Business Units are responsible for employee safety and health, from the project level to the operational level.

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#### **Community Investing**

Emeren has been an active participant in China's Government Poverty Alleviation Projects since 2017.

To avoid adverse impacts to historical sites with cultural values due to our project development, we follow all required procedures. While bringing clean energy to the local community, we want to avoid and reduce risks and impacts at the social level by maintaining good relationships and communications with the community.



#### **Empowering Our People**

Our remuneration policy is consistent with effective risk management, and compensation is aligned with all local labor laws and regulations.

We encourage and incentivize our employees to fulfill their career goals at all levels. We have implemented an annual performance review system, which combines KPIs/Goals, constructive feedback, and training and development.

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#### **Key Social Policies**

- Supplier Management Policy (SQE)
- Privacy Policy
- Group Procurement
  Management Policy
- Acquisition and Development Management Policy



### **Governance** Dimension



#### **Policies & Procedures**

Our policies and procedures ensure we cover all commitments important to Emeren Group, and compliance throughout the organization.



#### **Risk Management**

Our risk management strategy is authorized and supervised by the Audit Committee and is conducted by the Internal Audit and Internal Control Department.



#### Legal Compliance

We have a long-standing commitment to conduct our business in compliance with applicable laws and regulations, in line with our culture of integrity, collaboration, and accountability. We also introduced specialized trainings to suit all the different and complex aspects of our operations.



#### **Internal Controls**

To reasonably ensure the efficiency of operations, compliance with laws and regulations, and the reliability of financial reporting, we established an internal control system according to the FCPA and SOX standards.

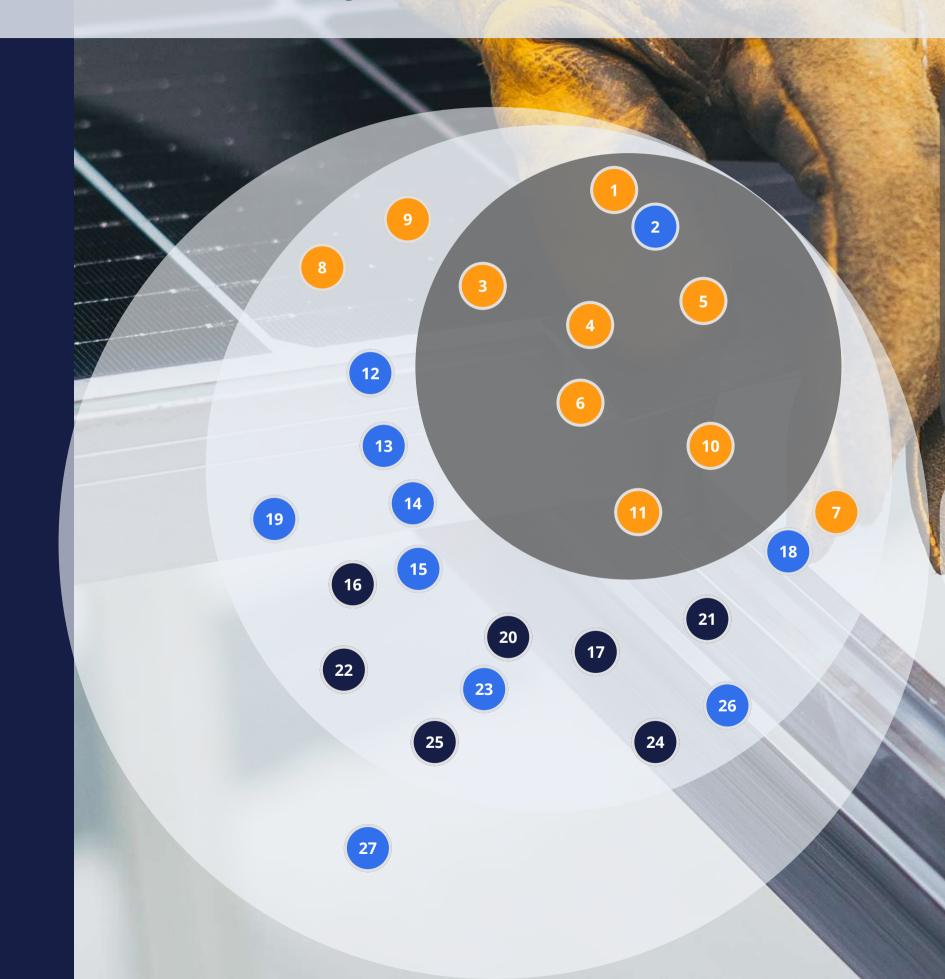
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#### **Key Governance Policies**

- Code of Business Conduct and Ethics
- Whistleblower Policy
- Health & Safety Policy
- Equal Employment Opportunity Policy
- Policy on Prevention of Insider Trading
- Anti-Fraud and Reporting Mechanism
- Harassment-Free Work
  Environment Policy
- Information Management and Confidentiality Policy
- Related-Party Transaction
  Management Procedure
- Emeren Group FCPA Policy
- Internal Audit Policy
- Employee Incentive System
- Operation and Maintenance
  Incentive System



### Materiality Assessment



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#### **Highly Relevant**

- 1.Compliance
- 2. Product quality and safety
- 3. Wastewater and waste management
- 4. Greenhouse gas emissions
- 5. Energy conservation
- 6. Tackling climate change

10. Occupational health and safety

11. Biodiversity protection

#### Not Relevant

27. Charity donations

Environment

Social

Governance

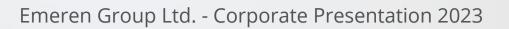
#### Relevant

7. Provide and develop clean energy and its products 8. Water resources management 9. Resource recycling 12. Community communication and participation 13. Economic performance 14. Local development contribution 15. Business growth and sustainable profitability 16. Optimize customer service 17. Supplier assessment and management 18. Prevent the use of child labor and forced labor 19. Social license to operate 20. Procurement practices 21. Business ethics 22. Talent development and training 23. Protection of intellectual property rights and patents 24. Employee rights and benefits 25. Corporate governance 26. Industry cooperation and development



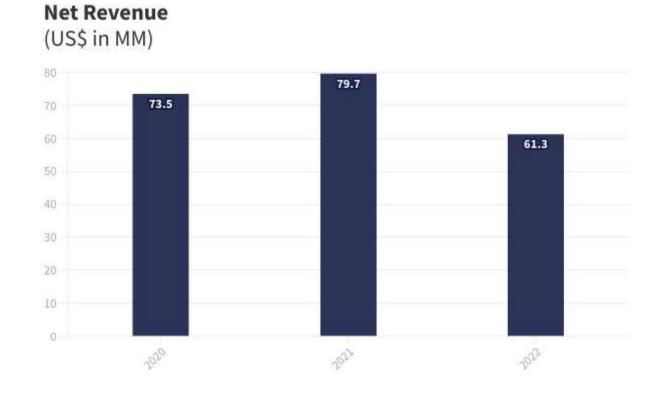
### Financial Results (as of Dec. 31, 2022)



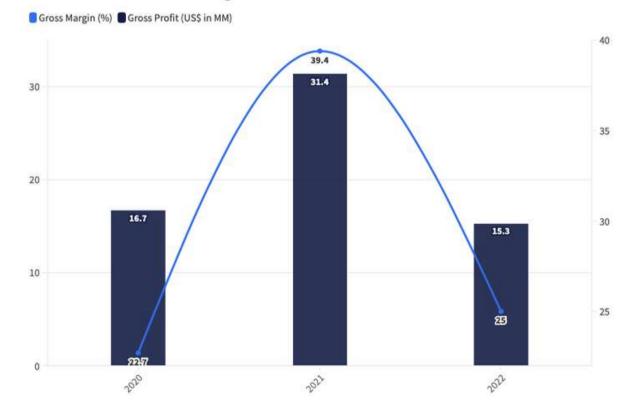




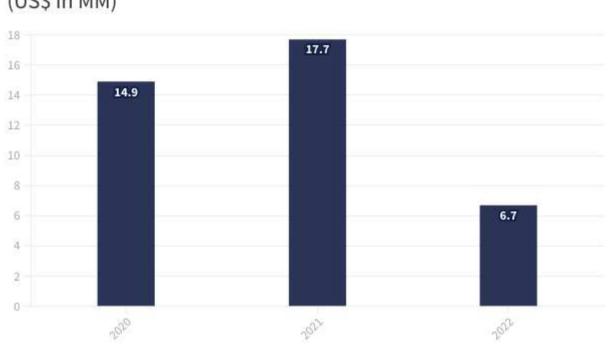
### Yearly Key Metrics



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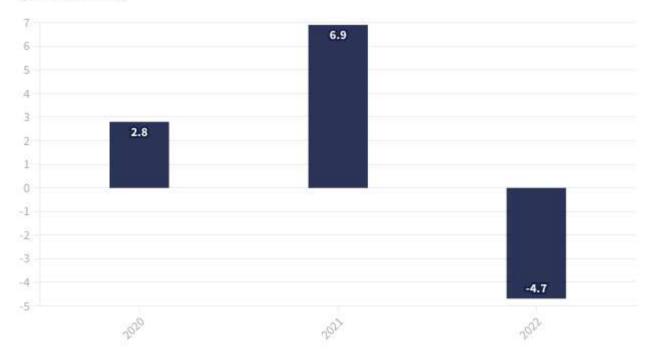


Gross Profit and Gross Margin



EBITDA (US\$ in MM)

Net Profit (US\$ in MM)



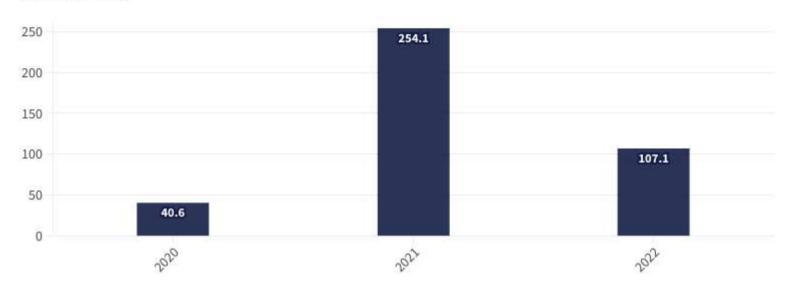
1. Net income (loss) attributed to Emeren Group Ltd



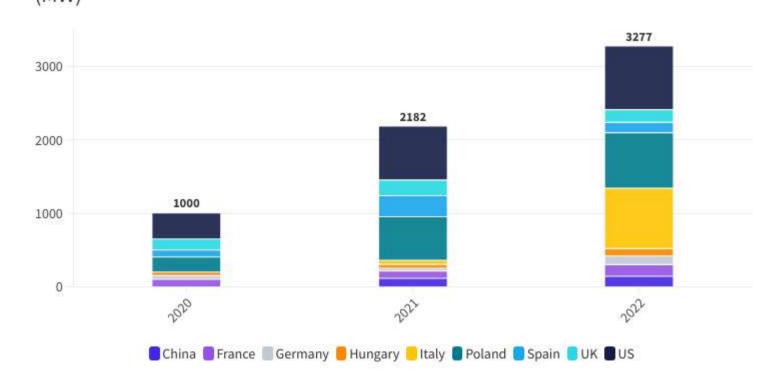
### Yearly Key Metrics



(US\$ in MM)



Mid-to-Late Stage Project Pipeline (MW)



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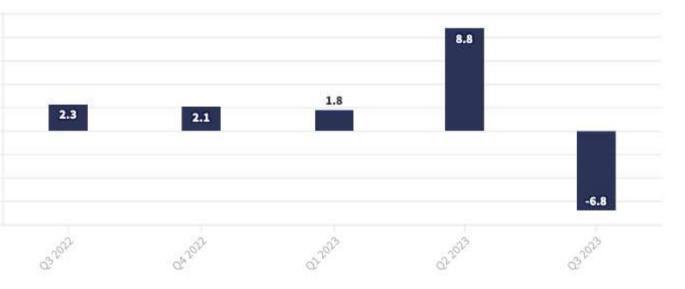
### Q3 2023 Key Metrics





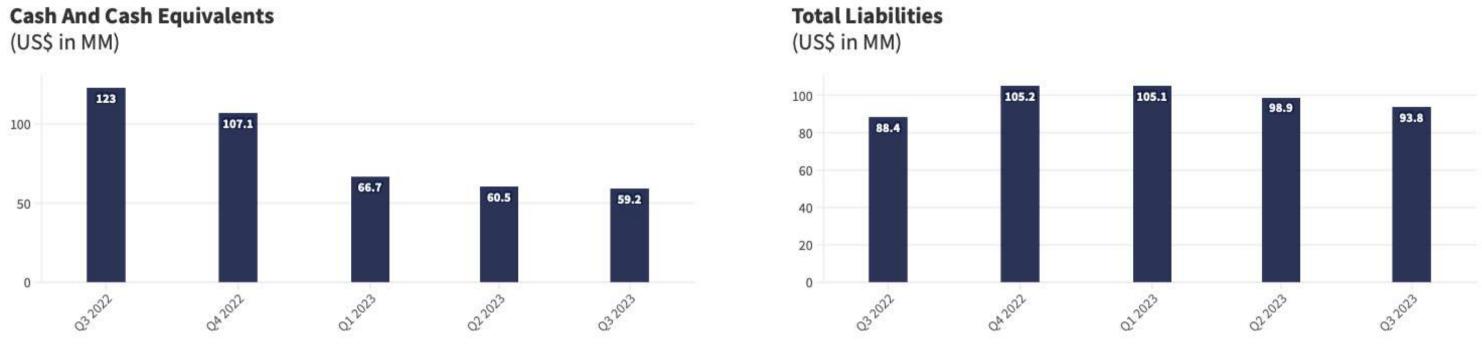
1. Net income (loss) attributed to Emeren Group Ltd

#### **EBITDA** (US\$ in MM)





### Q3 2023 Key Metrics





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## Emeren Group Ltd (NYSE: SOL)

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